

CSC RESOLUTION NO. 89-007

RELATIVE TO PETITIONING THE LEGISLATURE FOR EQUAL AND JUST IMPLEMENTATION OF OPTIONS 1 AND 2 AS PRESENTED IN THE CIVIL SERVICE COMMISSION'S CLASSIFICATION AND PAY MAINTENANCE REPORT OF NOVEMBER 1985.

- WHEREAS, a Classification and Pay Maintenance Review Task Force was formed by the Governor on or about 1984, at the urging of the Civil Service Commission; and
- WHEREAS, the Task Force was spearheaded by the Civil Service Commission; and
- WHEREAS, the classification and pay maintenance review study was completed and approved by the Commission on or about November 1985; and
- WHEREAS, the study presented two (2) options, referred to as Option 1 and Option 2; and
- WHEREAS, Option 1 was designed to achieve pay parity and equity with certain GovGuam agencies who are authorized by law to maintain their own salary scales independent of the Commission; and
- WHEREAS, Option 1 was expected to be phased in across-the-board for all covered classes of positions; and
- WHEREAS, other autonomous agencies opted to adopt the Commission's new pay plan; and
- WHEREAS, the Legislature authorized full implementation of Option 1 exclusively for teachers, beginning August, 1986; and
- WHEREAS, Guam Memorial Hospital nurses were next authorized full implementation of Option 1 salaries to July 1987; and
- WHEREAS, the Superior Court and Public Defender's Service Corp. adopted the Option 1 plan and were authorized full implementation on November 1987; and
- WHEREAS, the Guam Community College, the University of Guam, and Guam Memorial Hospital were also authorized full implementation on November 1987; and
- WHEREAS, remaining covered GovGuam employees were authorized incremental implementation on a 25%, 60% basis in Fiscal Year 1988; and 100% implementation was finally authorized in Fiscal Year 1989, retroactive to October 1, 1987; and
- WHEREAS, Option 2 was intended to be a short-term solution to bring GovGuam salaries closer to parity and equity; and Option 2 was to be implemented October 1, 1986, across-the-board for all classes of positions; and
- WHEREAS, retroactive implementation of Option 2 was authorized to October 1, 1984, for Department of Administration, Guam Power Authority, the Public Utility Agency engineers, the Environmental Protection Agency engineers; and
- WHEREAS, retroactive implementation of Option 2 was authorized to October 1, 1985, for GCC support staff and the Guam Airport Authority; and
- WHEREAS, retroactive implementation of Option 2 was authorized to January 1986, for the Guam Fire Department firefighters, the Department of Agriculture conservation officers; and
- WHEREAS, retroactive implementation of Option 2 was authorized to April 1986 for the Department of Education accounting staff and to June 1986 for the Guam Telephone Authority; and
- WHEREAS, the piecemeal implementation scheme for Options 1 and 2 for favored groups not only perpetuated the inequities which Options 1 and 2 were intended to overcome or minimize, but further imposed a grave injustice upon other equally deserving GovGuam employees, denying them equal treatment and equal protection; and

Cont'd.
CSC Resolution No. 89-007

- WHEREAS, unjustified piecemeal implementation for favored groups generate more problems and more avoidable costs to the taxpayers; and
- WHEREAS, the Superior Court in a recent decision involving piecemeal legislation, viewed the discriminatory implementation of Option 1 with great disfavor in that it denies similarly situated GovGuam employees equal protection of the law; now, therefore, be it
- RESOLVED, the Civil Service Commission hereby respectfully petitions the Guam Legislature to authorize full implementation of Option 1 to August 1986, for all those covered employees who were denied the benefit of early implementation; be it further
- RESOLVED, the Civil Service Commission further petitions the Guam Legislature to authorize implementation of Option 2 from September 30, 1986 to October 1, 1984, for those covered employees who were denied the benefit of early implementation of Option 2; or from July 1986 to October 1, 1984, if Option 1 retroactivity is approved to August 1986; be it further
- RESOLVED, the Civil Service Commission deplores the selective implementation of Options 1 and 2 which were originally intended to benefit all covered employees and preserve the integrity and stability of the civil service pay plan; be it further
- RESOLVED, that the Civil Service Commission respectfully appeals to the Guam Legislature and the Governor to join the Civil Service Commission in supporting the elimination of the injustice imposed upon thousands of GovGuam employees; and be it further
- RESOLVED, that this Resolution be transmitted to the Speaker of the Twentieth Guam Legislature and to the Governor.

DULY AND REGULARLY ADOPTED this _ 28th	day of February , 1989.
WILLIS S. CANNON, Acting Chairperson	DEBRA R. CRUZ, Commissioner

EDWARD P. MENDIOLA, Commissioner

VICENTE P. PEREZ, Commissioner

FACTS NOT FLUFF

A. PIECEMEAL IMPLEMENTATION OF OPTION 1: Departments that implemented Option 1 prior to October 1, 1987.

Department	Position Affected	Effective Date
1. DOE	Teachers Administrators	Aug. 1986 Oct. 1, 1986
2. GMH	Nurses	July 1, 1987

B. DECISION AND ORDER, CIVIL CASE NO. 1264-87: The Superior Court in the decisions of November 21, 1988 and February 17, 1989 involving piecemeal salary legislations, viewed the discriminatory implementation of Option 1 with great disfavor in that it denies similarly situated GovGuam employees equal protection of the law.

Plaintiffs	Defendants	Decision
Rosalita T. Perez, et al. (Public Health Nurses)	Wilfred Aflague, Director Dept. of Administration and The Honorable Joseph F. Ada Governor of Guam	Plaintiffs entitled to 100% of their Option 1 pay raises retroactive to August 1986, the date the teachers received their Option I increases.

C. PIECEMEAL IMPLEMENTATION OF OPTION 2: Departments that implemented Option 2 prior to October 1, 1986.

Positions Affected	Effective Date
All Positions All Positions Engineers Engineers Support Staff All Positions Firefighter Positions Conservation Officers Accounting Staff All Positions	Oct. 1, 1984 Oct. 1, 1984 Oct. 1, 1984 Oct. 1, 1984 Oct. 1, 1985 Oct. 1, 1985 Jan. 1, 1986 Jan. 1, 1986 April 8, 1986 June 9, 1986
	All Positions Engineers Engineers Support Staff All Positions Firefighter Positions Conservation Officers Accounting Staff

D. WHAT'S NEXT?

IN THE SUPERIOR COURT OF GUAME TERRITORY OF GUAM

> 3 45 17 63 Nex 2:

ROSALIA T. PEREZ, et al.,

CIVIL CASE NO. 1264-87

Plaintiff,

VS.

DECISION AND ORDER (11/21/88)

WILFRED [G.] AFLAGUE, Director of the Department of Administration, THE HONORABLE JOSEPH F. ADA, Governor of the Territory of Guam, and the GOVERNMENT OF GUAM,

Defendant.

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This matter came before the Court on poth parties motions for summary judgment, pursuant to Rule 56 of the Rules of Civil Procedure. Oral arguments were heard on 27 September 1988, after which the matter was taken under advisement. Plaintiffs were represented by Frederick J. Horecky, defendants Aflague and Ada were represented by Assistant Attorney General R. Happy Rons.

During the period in which the Court was preparing the decision, the Guam Legislature overrode the veto of Bill No. 622 and full implementation of Option I became the law of the Territory as P.L. 19-32. The Court then met with counsel in chambers to discuss that event and the possible mootness of Counsel disagreed on the effect of the legislature's act; this decision was therefore published.

The principal judicial inquiry required by Rule 56 is whether there exists a genuine issue of material fact. See Wright, Miller & Kane. Practice and Procedure; Civil 2d Section 2726, p.75. See Also Vette Co. v. Aetna Cas. & Sur. Co., 612 F.2d 1076 (8th Cir. 1980).

Plaintiff's complaint and amended complaint filed on 13 November and 14 December 1987 respectively, allege that defendants have granted certain

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GovGuam employees full Option 1 salary increases while unlawfully denying sucincreases to plaintiffs and other GovGuam employees. This, plaintiffs say, violates plaintiffs' rights to due process and equal protection of the laws as well as the Compensation Laws of Guam. Arguing that there exists no triable issue as to any material fact, plaintiffs seek summary judgment in their favor as a matter of law. Plaintiffs assert they have been damaged by loss of income, retirement benefits, and other rights and privileges appurtenant to their classified positions, and that they have no speedy or adequate remedy at law.

Defendants too have moved for summary judgment arguing that they are immune from this suit and that plaintiffs have failed to state a claim upon which relief may be granted.

IMMUNITY

The named defendants are not immune from suit. Courts have long held that sovereign immunity does not bar governmental officials from suit when they act in either ultra vires or unconstitutional ways. Larson v. Domestic & Foreign Commerce Corporation, 337 U.S. 682, 69 S.Ct. 1457, 1461 (1949) (See also Lawrence v. United States, 631 F. Supp. 631, 637-8, (E.D. Pa. 1982 where it was held that immunity does not bar an action to review unconstitutional agency (And See United States v. Commonwealth, 394 F. Supp. 261, 266 (M.D. action.) Pa. 1975) Nor does a state's sovereign immunity exempt defendants in a declaratory relief Tehachapi-Commings County action. Water Dist. Armstrong, 49 Cal.App. 3d 992, at 1000 122 Cal.Rptr. 918 at 923 (1975) nor injunctive relief against unconstitutional state action San Diego Unifiec Port. Dist. v. Gianturco, 457, F.Supp. 283, 287 (S.D. Cal. 1978).

FACTUAL BACKGROUND

Plaintiffs as GovGuam employees occupy positions in the field of nursing for the Department of Public Health and Social Services, an agency of the

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Government of Guam. Defendant Ada as the Governor of Guam, exercises the executive power of the Territory of Guam while defendant Aflague is the Director of the Department of Administration and as such, is responsible for authorizing and issuing salary payments to GovGuam employees.

On or about 26 September, 1986, the Civil Service Commission made its recommendation to the Governor of Guam to reassign every class of employment in the Government of Guam to higher pay ranges within a pay schedule. Such an increase in salary and implementation of such is termed "Option 1" salary increases. (See exhibit 5 to Plaintiff's Notice of Intent to Request Judicial Notice)

On or about 24 April 1986, by virtue of Public Law No. 18-32 Section 34, derendants authorized, implemented and paid out in full. Option 1 salary increases to a specific group of employees, namely persons occupying positions as teachers for the Government of Guam. Such teachers' salary increases were to become effective beginning the school year 1986-87. On or about 21 August 1987, defendant Ada, by virtue of his approval of Public Law No. 19-5 Section 43, reassigned the pay ranges of certain nurses of the Guam Memorial Hospital, (herein "hospital nurses") increasing their salary to 100% of the Option 1 level.

Although full Option 1 salary increases were approved for the hospital nurses, retroactive to 1 July 1987, plaintiffs and other GovGuam employees did not receive such beneficial treatment. Defendant Ada did however approve an unequal and lesser salary increase for plaintiffs and other GovGuam employees whereby they would receive 25% of the Option 1 salary increase effective 1 October 1987, and on additional 50% of the Option 1 salary effective 1 October 1988, with the final 25% of the Option 1 salary increase effective 1 October 1989. On two occasions thereafter, defendant Ada received from the 19th Guam Legislature Bills (Substitute Bill No. 455, dated 18 September 1987 and

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Substitute Bill No. 263, dated 30 September 1987) which provided for full implementation of Option 1 salary increases to plaintiffs and all GovGuamemployees previously not reclassified as Option 1. Defendant Ada refused to approve both bills.

On or about 14 November 1987, defendant Ada received Bill No. 611 and approved it as Public Law No. 19-10 which gave full Option 1 salary increases to five GovGuam Agencies, specifically Guam Community College, University of Guam, Superior Court of Guam, Public Defender's Service, and the Guam Memorial Hospital. Bill 611 also carried the substantive provisions for the 18 million dollar appropriation for full Option 1 implementation for all GovGuam employees, indicative that the legislature intended full Option 1 coverage to be implemented. But again, plaintiffs and other GovGuam employees failed to receive such beneficial treatment; instead plaintiffs received a lesser staggered salary increase of 60% of the salary increase under Option 1 effective 1 October 1987 with the additional 40% of the salary increase under Option 1 to be effective 1 October 1988.

As a threshold issue, Plaintiffs allege that since Pub. Law No. 19-10 does not delineate the pay ranges and class lists of GovGuam employees, Option 1 has never been enacted into law. The relevant section of Pub. Law No.19-10 reads:

(a) Option 1 of the proposed salaries recommended by the Civil Service Commission in the Classification and Pay Maintenance Review Task Force Phase I Report, dated November 7, 1985, shall be implemented.

Since the Report itself contains the class lists and pay ranges, this Court finds that Option 1 has been enacted into law albeit by reference.

A statute is not invalid simply because something it refers to does not appear within the statue itself. Incorporation by reference in laws is often a matter of convenience and is not uncommon. (See 26 U.S.C. §§ 6621(b)(2) and

provides that the rate shall be determined by the average market yield during specified periods of time. Nowhere in 26 U.S.C. §§6621(b)(2) and (3) and §1274(d) is the federal interest rate listed, those laws simply define how the interest rate will be measured. See Also 4 GCA §4103, which states that GovGuam may temporarily employ a person in a nonprofessional capacity for up to 120 days, the statute then defines a professional as a person whose job description is listed in the Dictionary of Occupational Titles which is published by the United States Department of Labor. (Again, with this law one must "go outside" the statute to fully implement the law.)

(3) which provide that the Secretary of the Treasury shall determine the short

term federal interest rate, in accordance with \$1274(d) and \$1274(d)(c)(i)

Finally, by the language of Pub.1. No. 19-10, the Court concludes that it was indeed, the legislature's intent to implement Option 1 salary increases as defined in the Civil Service Commission's Report. Where the legislative intent is clear, the Court need look no further into the meaning of a statute. See Abourezk v. Reagan, 785 F.2d 1043, 1053 (D.C. D.C. 1986).

Public Law No. 19-5 provided full Option 1 increases to hospital nurses yet denied full Option 1 salary increases to plaintiff nurses despite the fact that plaintiffs have been categorized as in the same pay range according to the Civil Service Commission; Public Law No. 19-10 approved full Option 1 salary increases to only five GovGuam agencies. This Court has looked at the record for circumstances or special characteristics which might justify those agencies receiving such special treatment. At the hearing, the Government did proffer two reasons for implementing disparate Option 1 salary increases to the hospital nurses and plaintiff nurses; first the defendants argue that the two groups of nurses are demonstrably different, each group having different requirements and qualifications. As an adjunct to that argument, the government contends that hospital nurses have a more demanding job and in

order to keep the only public hospital on the island well staffed, the government is compelled to authorize a higher salary as both an incentive to hiring and a means of retaining nurses at the hospital. The second argument the government has offered to justify disparate Option 1 implementation, is that the Governor, dedicated to achieving a balanced budget, has implemented the Option 1 salary increases in steps, so as not to overburden the public coffers. And that is indeed a worthwhile goal. As Thomas Paine said almost two centuries ago:

The public money ought to be touched with the most scrupulous conscientiousness of honor. It is not the produce of riches only, but of the hard earning of labor and poverty. It is drawn even from the bitterness of want and misery. Not a beggar passes, or perishes in the streets, whose mite is not in that mass.

The Court also agrees that keeping Guam's only public hospital well staffed with nurses, or paying certain nurses more for a more demanding job could be valid reasons to pay hospital nurses more than plaintiff nurses. (The Court makes no finding as to the relative burdens of the two types of nursing.)

However, where a state distributes benefits unequally, the distinctions it makes are subject to scrutiny under the equal protection clause of the Fourteenth Amendment. Hopper v. Bernalillo County Assessor 105 S.Ct. 2862, 2866 (1985) 472 U.S. 612, 619.

DISCUSSION

Defense cites <u>California State Employees Association v. Flournoy</u>, 108 Cal.Rptr. 251 (1973) 32 Cal. App. 3d. 219 for the well stated proposition that the test in economic (and wage) regulation is that the classification bears some rational relationship to conceivable legitimate state purposes. The Court agrees. However, even assuming there exist legitimate differences between the classes of plaintiff nurses and hospital nurses, this Court finds

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that the goals of a balanced budget and keeping the hospital staffed with nurses, can not be extrapolated to justify the arbitrary distinction between the five GovGuam agencies which have received full Option 1 privileges and those remaining GovGuam agencies which have not. The Government cannot justify its arbitrary and disparate treatment of all its employees with the justification that two groups of nurses have different types of jobs. The Court finds that neither the "balanced budget" defense nor the defense of keeping the hospital well staffed, justifies disparate treatment of GovGuam employees. It is difficult to conceive of a legitimate state purpose which would justify such discrimination.

The goal of a balanced budget would be acceptable as a valid excuse not to implement any Option I salary increases, or even partire implementation to all employees but a "statute makes an improper and unlawful discrimination if it confers particular privileges upon a class arbitrarily selected from a larger number of persons, all of whom stand in the same relation to the privileges granted, and between whom and the person not so favored, no reasonable distinction or substantial difference can be found justifying the inclusion of the one and the exclusion of the other." Cossack v. City of Los Angeles, 114 Cal.Rptr. 460, 466 (1974) 11 Cal.3d 726, (1974). Citing 5 Cal.Jur. 285, and cases cited.

However, there is no natural, intrinsic or constitutional distinction between the classes which have selectively received full Option 1 salary increases and those classes which have not. (See Loff v. City of Long Beach, 314 P.2d 518, 523, 153 Cal.App.2d 174 (1957).

Therefore, this Court finds that Public Law 19-5 and Public Law 19-10 violate equal protection of the law as guaranteed to plaintiffs by the U.S. Constitution and the laws of Guam in that:

All GovGuam employees were reclassified as to the Option 1 pay ranges.

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An unjust, inequitable and discriminatory system of compensation exists whereby some GovGuam employees were granted full Option 1 salary increase whereas others were not.

There is no rational relationship for such an action to legitimate Territorial purposes.

Having decided that the above Public Laws violate plaintiffs' right to the equal protection of the laws, this Court need not reach a decision as to whether such laws also violate the Compensation Laws of Guam.

After hearing testimony offered at the hearing, and consideration of ali documents submitted to this Court and having heard parties' oral arguments, this Court finds that there are no triable issues as to any material fact, that defendants' actions are in violation of plaintiffs' right to equal protection under the law and plaintiffs are entitled to summary judgment as a matter of law. Defendant's motion for summary judgment is denied.

The Court sets 2 December at 2:00 pm for hearing on the matter of damages, costs and attorney's fees.

SO ORDERED, this $2/s\Gamma$ day of November, 1988.

I do hereby certify that the foregoing is a full zero and correct copy of the edg all on life in the office of the class of the Superior Court, Guara

ANET HEALY WEEKS, Judge Superior Court of Guam

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IN THE SUPERIOR COURT OF GUAM

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CIVIL CASE NO. 1264G&JAK

ROSALIA T. PEREZ, et al.,

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WILFRED [G.] AFLAGUE, Director of the Department of

Administration,
THE HONORABLE JOSEPH F. ADA,
Governor of the Territory of Guam,
and the GOVERNMENT OF GUAM,

vs.

Defendants.

Plaintiffs,

DECISION AND ORDER

(2/17/89)

represented by H. Happy Rons, Assistant Attorney General, plaintiffs by Fred Horecky. This Court had earlier issued a ruling that P.L. 19-5 and P.L. 19-10 violated the Fourteenth Amendment's equal protection clause on their face and so found for plaintiffs in opposing summary judgment motions. [Decision and order of 21 November 1989, Weeks, J.] The factual background of the case is set out therein. Plaintiffs appeared this date to apply for attorney's fees pursuant to CCP \$1022.1 and to argue the date to which this Court should back date its award of an Option I salary increase to plaintiffs.

Defendants did not oppose the attorney's fees prayed for and documented by plaintiffs and this Court finds therefore good cause to award fees and costs in the amount of \$11,827.60 to plaintiffs. The Court further orders that payment to counsel for plaintiff be made within 60 days of this order.

As to implementation of the Option I sums awarded by this Court, plaintiffs urge the Court to find August 1986, the date Guam's teachers received their Option I pay raise, as the operative date for the Public Health nurses' Option I pay raise. The basis for this is the language of

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4 G.C.A. 56309:

\$6309. Reassignment of Classes.

The Governor may, upon the recommendation of the Service Commission when he finds the economic Civil conditions warrant the necessity therefor, reassign classes of positions to higher or lower pay ranges within the pay schedule than those to which they are assigned in 56201 of this Compensation Law; provided, however, that all classes of positions in the classified service are reassigned at one and the same time and in the same manner and to the same extent: and provided further, that such reassignment shall not become effective without the prior concurrence of the Legislature, by resolution.

The issue before this Court is whether \$6309 requires that once the Governor has reassigned a "class of positions" to a different pay range, that all other classified positions be similarly reassigned? In other words, who 11 || 12) precisely falls within the term fall classes of positions in the classified service?"

Plaintiffs interpret the phrase "all classes of positions in the classified service* broadly and argue that by raising the salary of the teachers, the Governor was obligated under \$6309 to raise the salary of plaintiffs. Under this view, all other GovGuam classified employees would be entitled to a similar raise.

Defendants counter that the nurses are by definition a different class of employees than the teachers and that any retroactive implementation should commence at the date the hospital nurses received their raises, not the teachers. The hospital nurses received their raise on 1 July 1987, upon the passage of P.L. 19-5. Defendants interpret the phrase at issue as limited to "all nurses" or "all teachers" per \$6301.

The starting point in every case involving statutory construction is the 26 language itself. Blue Chip Stamps v. Manor Drug Stores, 421 U.S. 723, 756, 95 S.Ct. 1917, 1935, 44 L.Ed.2d 539 (1975). In crafting \$6309, the Legislature chose to modify the legal term "classes of positions" with the adjective

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The definition of "all" before a plural noun is that the statement is true as to each and every individual considered. See, Webster's Third International Dictionary (1981). Further, the Legislature did not select the singular form of "class of positions" nor did it preceed that term with "the," "a" or "each" which would have effectively focused the meaning of the phrase on one individual "class." The plain meaning of the statute thus appears to sweep broadly - and literally - over "all classes of positions."

However, \$6309 is ambiguous because "class of positions" is a term of art within the Compensation Laws:

> Definitions. **S** 6301

(b) "Class" of class of positions includes positions which are sufficiently similar, as to:

kind or subject-matter of work; (1)

level of difficulty and responsibility; and

the qualification requirements of the work, to (3)warrant similar treatment in personnel and pay administration.

Since the plaintiffs fall into the same class of position as the hospital nurses (but not the teachers), did not the Legislature intend to limit the application of \$6309 to the term of art in \$6301?

Ascertaining the meaning apparent on the face of a single statute need not end the inquiry. Train v. Colorado Public Interest Research Group, 426 U.S. 1, 10, 96 S.Ct. 1938, 1942, 48 L.Ed 2d 434 (1976). A statute is passed as a whole and not in parts or sections and is animated by one general purpose and intent. Consequently, each part or section should be construed in connection with every other part so as to produce a harmonious whole. Sutherland Stat. Const. \$46.05 (4th Ed.).

What is the "harmonious whole" of the Compensation Laws and how does \$6309 relate to that entire body of laws?

\$4101. Personnel Policy.

(a) Employment in the service of the government of Guam shall be based upon merit, and selection of employers shall be free of personal or political consideration. No person shall be discriminated against in an application for employment or dismissed from employment on account of race, color, age, religion, sex, national origin or physical or mental impairment. All personnel actions, including appointments and promotions, shall be based, insofar as practicable, on competitive practical tests and evaluations. Continuity of employment shall be dependent upon good behavior, satisfactory performance of work and availability of funds.

4 G.C.A. 54101 outlines the policy reasons underlying GovGuam employment:

GovGuam policy is thus consistent with the general purpose of civil service laws which rest on principles of merit instead of a spoils system in the macter of appointment and tenure of office. See, J. Jm. Jur. 2d, Civil Service S1. See also, Grumbine v. United States, 586 F. Supp. 1144, 1149 (D.D.C. 1984); Birkeland v. State of New York, 456 N.Y. S. 2d 297 (Sup. 1982), aff'd 470 N.Y. S. 2d 661 (A.D. 2d Dep't, 1984), aff'd 485 N.Y. S. 2d 248 (Ct. App. 1984); Bell v. Dep't of Health and Human Resources 483 So. 2d 945, 949 (La. 1986), cert. denied, 107 S.Ct. 105 (1986); Borough of Blawnox Council v. Olszewski, 477 A. 2d 1322, 1326 (Pa. 1984).

What does \$6309 effectively achieve in the context of the Compensation Laws? The statute injects the Governor into the Civil Service Commission's realm of power, while simultaneously mitigating any favorable (or unfavorable) affect to any one class by requiring like treatment towards "all classified positions in the classified service..." This interpretation of \$6309 is consistent with the creation of a merit-based civil service system.

Lastly, it is a well established rule in certain jurisdictions to construe civil service statutes liberally in order to promote their objectives and assist the parties in obtaining justice. Brokaw v. Civil Service Commission, 342 N.W. 2d 874 (Iowa App. 1983), citing Millsap v. Cedar Rapids Civil Service

Commission, 249 N.W. 2d 679 (Iowa 1977).

Because of the sweeping language in \$6309 seen in relation to the entire construction of 4 G.C.A. \$4101 et seq., this Court finds therefore that plaintiffs are entitled to receive 100% of their Option I pay raises retroactive to August 1986, the date the teachers received their Option I increases. This Court orders further, to insure that the awards are calculately corrected, that the Department of Administration compute and submit to plaintiffs the retroactive Option I salary increases.

Defendants have withdrawn their motion for reconsideration. Therefore, the Court considers the case to be concluded with this Decision and Order and the submission of the necessary computations by Department of Administration. Upon such submission, plaintiffs are to submit judgment in accordance with this order and their of 7. November 1988.

SO ORDERED, this 17th day of February, 1989.

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CANETHEAUX WEEKS, Judg Superior Court of Guam

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March 2, 1989

CSC No. 89-251

The Honorable Joe T. San Agustin Speaker Twentieth Guam Legislature Agana, GU 96910

Dear Speaker San Agustin:

In the interest and spirit of fairness, the Civil Service Commission Board, at its meeting on February 28, 1989, adopted Resolution Nos. 89-005 and 89-007. These resolutions appeal to the 20th Guam Legislature to respectfully refrain from the enactment of piecemeal salary legislations, to mandate and appropriate funds for a comprehensive salary study, and to mandate and appropriate funds for the equal implementation of Options 1 and 2 salary increases for all covered GovGuam employees.

It is apparent that the Legislature has historically recognized the need to adequately compensate employees for the work they perform by authorizing the Port Authority, the Department of Education, the Department of Law, and other agencies to develop their own salary structure in one form or another. The Legislature, again in response to the need for better pay, has also resorted to the statutory reassignment of pay ranges for specific classes of positions.

While we disagree with the foregoing methods, we respect the rationale behind them. The fact of the matter, however, is that an intolerable situation has been created. On the one hand, we have a group of employees enjoying the satisfaction and benefits of better pay and early implementation of pay raises; on the other, we have several thousand of dissatisfied and restless employees (and their families) clamoring for equal pay for equal work and equal implementation of Options 1 and 2. Civil Service Commission is acutely observant of the situation. The employees of the Commission are also a part of this majority.

It has been said that the employees of the departments and agencies who have been authorized to execute pay raises are well deserving of this generosity because of the efficiency and profitability with which they have operated. We do not dispute the fact that these employees merit the pay raises; but, the use of "efficiency" and "profitability" as a facade to justify piecemeal raises to the

Cont'd. CSC No. 89-251 Page 2

exclusion of others, is downright upsetting, demoralizing and unquet.

What some people seem to overlook is the fact that the Government of Guam is one body composed of interdependent units; each unit feeds off this body to some extent. The productivity of some are more easily measurable than others. This is especially true of income-generating and large organizations (that of the former is measured in terms of profits and losses, which is logical; that of the latter is gauged in terms of the budget lapses they generate, although lapses may be caused by factors other than efficiency). In terms of dollars and cents, these categories of government units have greater visibility than others. This high visibility reverse have greater visibility than others. This high visibility, nevertheless, should not undermine or detract from the productive efforts of other less visible government counterparts. (The situation may be compared to an iceberg where only 1/3 of the iceberg is visible from the surface, while the remaining 2/3 is submerged and unseen. Yet the unseen 2/3's is what keeps the iceberg afloat and causes the greatest damage to unwary ships!)

We believe enough is enough, and we respectfully urge this august body to place the welfare of all government employees high on the priority list. After all, they are the "infrastructure" of the Government of Guam. We also urge the Legislature to redistribute Government of Guam funds so that all government workers may benefit in the equal implementation of Options 1 and 2 pay raises and in the benefit of a comprehensive salary study. The last major study which included both internal and external wage factors was conducted in 1975.

We hope to hear from you soon and to join us in partnership to end the continuing pay injustice for the good of all.

Sincerely,

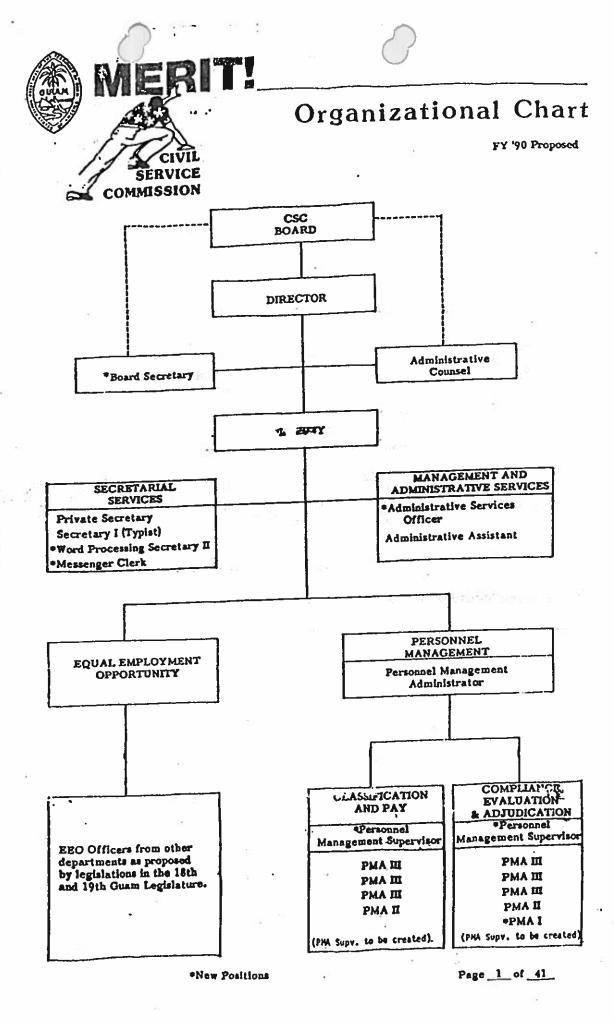
NORMA J. AFLAGHE Executive Director

Enclosures: CSC Resolution No. 80-005 CSC Resolution No. 89-007

Decision and Order Civil

Case No. 1264-87 Facts Not Fluff

cc: Governor of Guam



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Script for Phone Solicitation of Support for CSC Resolution 89-007

The Superior Court in its recent decision of February 17, 1989, found that the Public Health Nurses are entitled to receive 100% of their Option 1 pay raises retroactive to August 1986, the date the teachers received their Option 1 increases.

The Superior Court in arriving at their decision viewed the discriminatory implementation of Option I with great disfavor in that it denies similarly situated Gov-Guam employees equal protection of the law.

The Civil Service Commission Board at today's meeting of Tuesday, February 28, 1989 Your attention and encouragement of your fellow employees' attendance at today's CSC Board maeting will demonstrate support and encouragement to the CSC Board commencing at 5:00 p.m. will be reviewing for adoption and transmittal to the Speaker of the Twentieth Guam Legislature and to the Governor CSC Resolution October 1, 1984, and Option I pay increases to August, 1986 for all covered No. 89-007 in support of equal implementation of Option 2 pay increases to employees.who were denied the benefit of early implementation. for the adoption of this Resolution.



CSC RESOLUTION NO. 89-007

RELATIVE TO PETITIONING THE LEGISLATURE FOR EQUAL AND JUST IMPLEMENTATION OF OPTIONS 1 AND 2 AS PRESENTED IN THE CIVIL SERVICE COMMISSION'S CLASSIFICATION AND PAY MAINTENANCE REPORT OF NOVEMBER 1985.

- WHEREAS, a Classification and Pay Maintenance Review Task Force was formed by the Governor on or about 1984, at the urging of the Civil Service Commission; and
- WHEREAS, the Task Force was spearheaded by the Civil Service Commission; and
- WHEREAS, the classification and pay maintenance review study was completed and approved by the Commission on or about November 1985; and
- WHEREAS, the study presented two (2) options, referred to as Option 1 and Option 2; and
- WHEREAS, Option 1 was designed to achieve pay parity and equity with certain GovGuam agencies who are authorized by law to maintain their own salary scales independent of the Commission; and
- WHEREAS, Option 1 was expected to be phased in across-the-board for all covered classes of positions; and
- WHEREAS, other autonomous agencies opted to adopt the Commission's new pay plan; and
- WHEREAS, the Legislature authorized full implementation of Option 1 exclusively for teachers, beginning August, 1986; and
- WHEREAS, Guam Memorial Hospital nurses were next authorized full implementation of Option I salaries to July 1987; and
- WHEREAS, the Superior Court and Public Defender's Service Corp. adopted the Option 1 plan and were authorized full implementation on November 1987; and
- WHEREAS, the Guam Community College, the University of Guam, and Guam Memorial Hospital were also authorized full implementation on November 1987; and
- WHEREAS, remaining covered GovGuam employees were authorized incremental implementation on a 25%, 60% basis in Fiscal Year 1988; and 100% implementation was finally authorized in Fiscal Year 1989, retroactive to October 1, 1987;
- WHEREAS, Option 2 was intended to be a short-term solution to bring GovGuam salaries closer to parity and equity; Option 2 was to be implemented October 1, 1986, across-the-board for all classes of positions; and
- WHEREAS, retroactive implementation of Option 2 was authorized to October 1, 1984, for Department of Administration, Guam Power Authority, the Public Utility Agency engineers, the Environmental Protection Agency engineers; and
- WHEREAS, retroactive implementation of Option 2 was authorized to October 1, 1985, for GCC support staff and the Guam Airport Authority; and
- WHEREAS, retroactive implementation of Option 2 was authorized to January 1986, for the Guam Fire Department firefighters, the Department of Agriculture conservation officers; and
- WHEREAS, retroactive implementation of Option 2 was authorized to April 1986 for the Department of Education accounting staff and to June 1986 for the Guam Telephone Authority; and
- WHEREAS, the piecemeal implementation scheme for Options 1 and 2 for favored groups not only perpetuated the inequities which Options 1 and 2 were intended to overcome or minimize, but further imposed a grave injustice upon other equally deserving GovGuam employees, denying them equal treatment and equal protection; and

Cont'd.
CSC Resolution No. 89-007
Page 2

- WHEREAS, unjustified piecemeal implementation for favored groups generate more problems and more avoidable costs to the taxpayers; and
- WHEREAS, the Superior Court in a recent decision involving piecemeal legislation, viewed the discriminatory implementation of Option 1 with great disfavor in that it denies similarly situated GovGuam employees equal protection of the law; now, therefore, be it
- RESOLVED, the Civil Service Commission hereby respectfully petitions the Guam Legislature to authorize full implementation of Option 1 to August 1986, for all those covered employees who were denied the benefit of early implementation; be it further
- RESOLVED, the Civil Service Commission further petitions the Guam Legislature to authorize implementation of Option 2 from September 30, 1986 to October 1, 1984, for those covered employees who were denied the benefit of early implementation of Option 2; or from July 1986 to October 1, 1984, if Option 1 retroactivity is approved to August 1986; be it further
- RESOLVED, the Civil Service Commission deplores the selective implementation of Options 1 and 2 which were originally intended to benefit all covered employees and preserve the integrity and stability of the civil service pay plan; be it further
- RESOLVED, that the Civil Service Commission respectfully appeals to the Guam Legislature and the Governor to join the Civil Service Commission in supporting the elimination of the injustice imposed upon thousands of GovGuam employees; and be it further
- RESOLVED, that this Resolution be transmitted to the Speaker of the Twentieth Guam Legislature and to the Governor.

Willis S. CANNON, Acting Chairperson

DEBRA R. CRUZ, Commissioner

VICENTE P. PEREZ, Commissioner

DULY AND REGULARLY ADOPTED this 28th day of February

EDWARD P. MENDIOLA, Commissioner



MAR 0 2 1989

CSC No. 89-253

MEMORANDUM

TO:

The Governor

FROM:

Executive Director Civil Service Commission

SUBJECT:

CSC Resolution Nos. 89-005 and 89-007

The Civil Service Commission Board, at its meeting on February 28, 1989, adopted Resolution Nos. 89-005 and 89-007, which respectfully seek your support to discourage the enactment of piecemeal salary seek your support to conduct a comprehensive salary study; and to legislations; to conduct a comprehensive salary study; and to equally implement Options 1 and 2 salary increases for all covered GovGuam employees.

In your recent State of the Territory Address, you thanked the thousands of hard working employees of the government of Guam, you recognized them as the unsung heroes of public service, and you expressed how proud you are of each and every one of them.

We appreciate such a public acknowledgement of our workforce, and we look forward to your favorable support of these resolutions, which the Commission feels is a step toward ending the continuing pay injustice for the good of all.

Attachments

cc: Speaker and Senators, 20th Guam Legislature

Century Plaza, 2nd Floor, Upper Tamuning + P.O. Box 3156, Agana, Guam + Tel: (671) 649-NORM, 649-GCSC, 649-1CSC

MAR 0 2 1989

CSC No. 89-253

MEMORANDUM

TO:

The Governor

FROM:

Executive Director

Civil Service Commission

SUBJECT:

CSC Resolution Nos. 89-005 and 89-007

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NORMA J. AFLAGUE

Attachments

cc: Speaker and Senators, 20th Guam Legislature

NJA/smg 3/02/89

cc: Chrono

Option 1 & 2 File

CSC memo dated 3/2/89 on retroactive pay, Board Resolution No. 89-005, 89-007, Facts Not Fluff and Superior Court Decsion .

Received by

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Government of Gusta



March 2, 1989

CSC No. 89-251

The Honorable Joe T. San Agustin Speaker Twentieth Guam Legislature 96910 Agana, GU

Dear Speaker San Agustin:

In the interest and spirit of fairness, the Civil Service Commission Board, at its meeting on February 28, 1989, adopted Resolution Nos. 89-005 and 89-007. These resolutions appeal to the 20th Guam Legislature to respectfully refrain from the enactment of piecemeal salary legislations, to mandate and appropriate funds for a comprehensive salary study, and to mandate and appropriate funds for the equal implementation of Options 1 and 2 salary increases for all covered GovGuam employees. GovGuam employees.

It is apparent that the Legislature has historically recognized the need to adequately compensate employees for the work they perform by authorizing the Port Authority, the Department of Education, the Department of Law, and other agencies to develop their own salary structure in one form or another. The Legislature, again in response to the need for better pay, has also resorted to the statutory reassignment of pay ranges for specific classes of positions.

While we disagree with the foregoing methods, we respect the rationale behind them. The fact of the matter, however, is that an intolerable situation has been created. On the one hand, we have a group of employees enjoying the satisfaction and benefits of better pay and early implementation of pay raises; on the other, we have several thousand of dissatisfied and restless employees (and their families) clamoring for equal pay for equal work and equal implementation of Options 1 and 2. Civil Service Commission is acutely observant of the situation. The employees of the Commission are also a part of this majority. this majority.

It has been said that the employees of the departments and agencies who have been authorized to execute pay raises are well deserving of this generosity because of the efficiency and profitability with which they have operated. We do not dispute the fact that these employees merit the pay raises; but, the use of "efficiency" and "profitability" as a facade to justify piecemeal raises to the

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exclusion of others, is downright upsetting, demoralizing and unjust.

What some people seem to overlook is the fact that the Government of Guam is one body composed of interdependent units; each unit feeds off this body to some extent. The productivity of some are more easily measurable than others. This is especially true of income-generating and large organizations (that of the former is measured in terms of profits and losses, which is logical; that of the latter is gauged in terms of the budget lapses they generate, although lapses may be caused by factors other than efficiency). In terms of dollars and cents, these categories of government units have greater visibility than others. This high visibility, nevertheless, should not undermine or detract from the productive efforts of other less visible government counterparts. (The situation may be compared to an iceberg where only 1/3 of the iceberg is visible from the surface, while the remaining 2/3 is submerged and unseen. Yet the unseen 2/3's is what keeps the iceberg afloat and causes the greatest damage to unwary ships!) the greatest damage to unwary ships!)

We believe enough is enough, and we respectfully urge this august body to place the welfare of all government employees high on the priority list. After all, they are the "infrastructure" of the Government of Guam. We also urge the Legislature to redistribute Government of Guam funds so that all government workers may benefit in the equal implementation of Options 1 and 2 pay raises and in the benefit of a comprehensive salary study. The last major study which included both internal and external wage factors was conducted which included both internal and external wage factors was conducted in 1975.

We hope to hear from you soon and to join us in partnership to end the continuing pay injustice for the good of all.

Sincerely,

NORMA J. APLAGUE Executive Director

Enclosures: CSC Resolution No. 80-005 Resolution No. 89-007

Decision and Order Civil Case No. 1264-87

Facts Not Fluff

cc: Governor of Guam